

Sanda

# 2023 - 2027 Strategic Plan

SASKATCHEWAN CHEERLEADING ASSOCIATION

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### VISION

We are leaders in the growth and awareness of our sport, revered for governance, development, and performance.

### MISSION

Building the foundation for cheerleading and performance cheer in Saskatchewan through education, collaboration, and competitive opportunities.



### Inclusion

Acknowledge, respect, and support diversity by providing equitable opportunities.

### Safety

Advocate safe and sustainable progression within our sport in an environment free from harassment and abuse.

# VALUES

### Sportsmanship

Respectful interactions from our community, upholding ethical and moral behaviour in all aspects of the sport.

### Excellence

Promote skill development and high performance pathways with a passion for innovation and leadership.



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### **EFFECTIVE GOVERNANCE & ADMINISTRATION**

#### **EXPECTED OUTCOMES**

- 1.1 Have the human resources capacity (staff) required to increase member services
- 1.2 Implement new ventures to increase revenue
- 1.3 Have effective systems in place to operate sustainably long-term
- 1.4 Recruit cultural, gender and role diversity amongst the SCA board of directors

#### **MAJOR INITIATIVES**

- 1.1.1 Attract and retain a permanent, part-time staff member
- 1.2.1 Successful execution of new major events
- 1.2.2 Develop and implement a Sask Chee<mark>r</mark> merchandise and brand recognition strategy
- 1.3.1 Develop and maintain Standard Operating procedures
- 1.3.2 Enhance the coach and certification tracking system
- 1.4.1 Develop and implement a staff and board succession plan

#### **OPERATIONAL PLAN ELEMENTS**

Board recruitment Scheduled review of S.O.P.s







2023 - 2027 SCA STRATEGIC PLAN

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### **ENHANCING CAPACITY & INTERACTION**

#### **EXPECTED OUTCOMES**

- 2.1 Ensure sportsmanship is displayed by all members
- 2.2 Inform SCA members, families, and affiliates about programs and services
- 2.3 Increase SCA presence at national and international events
- 2.4 Enhance committee capabilities through collaboration
- 2.5 Promote cheerleading as a mainstream youth and competitive sport option
- 2.6 Grow membership

### **MAJOR INITIATIVES**

- 2.1.1 Expand and implement our sportsmanship strategy
- 2.2.1 Adjust communications strategy to increase program awareness with members
- 2.2.2 Develop educational resources for parents, guardians, and caregivers
- 2.2.3 Increase understanding of rules and judging
- 2.3.1 Build valuable relationships at the national and international level
- 2.4.1 Develop an inter-committee communication plan
- 2.5.1 Create and distribute an external marketing campaign

### **OPERATIONAL PLAN ELEMENTS**

- 2.1 Positive sportsmanship behaviours
- 2.1 Sportsmanship award handed from team to team during SCA sanctioned events
- 2.1 Accountability for sportsmanship
- 2.2 Networking at events/meetings
- 2.2 Pre-event training sessions for PD points
- 2.5 Possible guerrilla marketing



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### **ENCOURAGING PARTICIPATION**

### **EXPECTED OUTCOMES**

- 3.1 Train, educate, certify and provide mentorship to coaches and judges
- 3.2 Provide guidance and education for scholastic programs
- 3.3 Foster and promote diversity, inclusion and access to cheerleading and performance cheerleading
- 3.4 Promote athlete development at the participation level through introductory programing

### MAJOR INITIATIVES

- 3.1.1 Create a coach mentorship program 3.1.2 Design a multifaceted coach education service for member organizations
- 3.1.3 Enhance the SCA judging mentorship program
- 3.1.4 Implement a judging recruitment and awareness plan
- 3.2.1 Invite input from the scholastic community to strengthen school programming
- 3.3.1 Develop an Inclusion Strategy
- 3.4.1 Initiate partnerships with local and provincial organizations to support introductory programs

### **OPERATIONAL PLAN ELEMENTS**

- 3.2 Judging recruitment awareness campaign
- 3.2 Judge targeted audience (16-18?)
- 3.3 Scholastic campaign to school stakeholders/school board + admin communication
- 3.3 Formation of scholastic committee
- 3.3 Increase cheer abilities program + para
- 3.4 Dream Brokers
- 3.4 Sask Abilities
- 3.4 Jumpstart / KidSport
- 3.4 Community Outreach & 'Learn To' Programs
- 3.4 School/outreach community clinics (athlete run?)



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### **PROMOTING EXCELLENCE IN HIGH PERFORMANCE**

#### **EXPECTED OUTCOMES**

- 4.1 Grow Saskatchewan involvement in Team Canada Programs
- 4.2 Enhance training progression in High Performance Athletes
- 4.3 Provide high level professional development opportunities to experienced judges

#### MAJOR INITIATIVES

- 4.1.1 Host Team Canada combines
- 4.1.2 Generate a talent identification system and team Canada pathway
- 4.2.1 Provide training and education opportunities for high performance athletes
- 4.3.1 Facilitate international judging training opportunities

#### **OPERATIONAL PLAN ELEMENTS**

- 4.2 School teams represented at national and world comps
- 4.2 Host athlete conference
- 4.2 Level 6/7 training
- 4.3 ICU Training

